

Form No. MGT-7**Annual Return (other than OPCs and Small Companies)**

[Pursuant to sub-section (1) of section 92 of the Companies Act, 2013 and sub-rule (1) of rule 11 of the Companies (Management and Administration) Rules, 2014]

All fields marked in * are mandatory

Refer instruction kit for filing the form



Form language

☒ English ☐ Hindi**I REGISTRATION AND OTHER DETAILS**

i *Corporate Identity Number (CIN)

L24219TG1986PLC016607

ii (a) *Financial year for which the annual return is being filed (From date) (DD/MM/YYYY)

01/04/2025

(b) *Financial year for which the annual return is being filed (To date) (DD/MM/YYYY)

31/03/2026

(c) *Type of Annual filing

☒ Original☐ Revised

(d) SRN of MGT-7 filed earlier for the same financial years

iii

Particulars	As on filing date	As on the financial year end date
Name of the company	NACL INDUSTRIES LIMITED	NACL INDUSTRIES LIMITED
Registered office address	Coromandel House, 1-2-10,Sardar Patel Road, Secunderabad,Secunderabad,Hyderabad,Hyderabad,Telangana,India,500003	Coromandel House, 1-2-10,Sardar Patel Road, Secunderabad,Secunderabad,Hyderabad,Hyderabad,Telangana,India,500003
Latitude details	17.442682	17.442682
Longitude details	78.491098	78.491098

(a) *Photograph of the registered office of the Company showing external building and name prominently visible

Photo of Registered Office.pdf

(b) *Permanent Account Number (PAN) of the company

AA*****2H

(c) *e-mail ID of the company

*****CL@NACL.MURUGAPPA.COM

(d) *Telephone number with STD code

04*****00

(e) Website	https://naclind.com/											
iv *Date of Incorporation (DD/MM/YYYY)	11/11/1986											
v (a) *Class of Company (as on the financial year end date) <i>(Private company/Public Company/One Person Company)</i>	Public company											
(b) *Category of the Company (as on the financial year end date) <i>(Company limited by shares/Company limited by guarantee/Unlimited company)</i>	Company limited by shares											
(c) *Sub-category of the Company (as on the financial year end date) <i>(Indian Non-Government company/Union Government Company/State Government Company/ Guarantee and association company/Subsidiary of Foreign Company)</i>	Indian Non-Government company											
vi *Whether company is having share capital (as on the financial year end date)	☒ Yes ☐ No											
vii (a) Whether shares listed on recognized Stock Exchange(s)	☒ Yes ☐ No											
(b) Details of stock exchanges where shares are listed												
<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 10%;">S. No.</th> <th style="width: 50%;">Stock Exchange Name</th> <th style="width: 40%;">Code</th> </tr> </thead> <tbody> <tr> <td style="text-align: center;">1</td> <td>Bombay Stock Exchange (BSE)</td> <td>A1 - Bombay Stock Exchange (BSE)</td> </tr> <tr> <td style="text-align: center;">2</td> <td>National Stock Exchange (NSE)</td> <td>A1024 - National Stock Exchange (NSE)</td> </tr> </tbody> </table>				S. No.	Stock Exchange Name	Code	1	Bombay Stock Exchange (BSE)	A1 - Bombay Stock Exchange (BSE)	2	National Stock Exchange (NSE)	A1024 - National Stock Exchange (NSE)
S. No.	Stock Exchange Name	Code										
1	Bombay Stock Exchange (BSE)	A1 - Bombay Stock Exchange (BSE)										
2	National Stock Exchange (NSE)	A1024 - National Stock Exchange (NSE)										
viii Number of Registrar and Transfer Agent	1											
<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 25%;">CIN of the Registrar and Transfer Agent</th> <th style="width: 25%;">Name of the Registrar and Transfer Agent</th> <th style="width: 25%;">Registered office address of the Registrar and Transfer Agents</th> <th style="width: 25%;">SEBI registration number of Registrar and Transfer Agent</th> </tr> </thead> <tbody> <tr> <td style="text-align: center;">U72200TG1987PLC007288</td> <td style="text-align: center;">XL SOFTECH SYSTEMS LIMITED</td> <td>3, SAGAR SOCEITY,RD NO.2, BANJARA HILLS, HYDERABAD-5, ANDHRA PRADESH,Telangana,India,500 034</td> <td></td> </tr> </tbody> </table>				CIN of the Registrar and Transfer Agent	Name of the Registrar and Transfer Agent	Registered office address of the Registrar and Transfer Agents	SEBI registration number of Registrar and Transfer Agent	U72200TG1987PLC007288	XL SOFTECH SYSTEMS LIMITED	3, SAGAR SOCEITY,RD NO.2, BANJARA HILLS, HYDERABAD-5, ANDHRA PRADESH,Telangana,India,500 034		
CIN of the Registrar and Transfer Agent	Name of the Registrar and Transfer Agent	Registered office address of the Registrar and Transfer Agents	SEBI registration number of Registrar and Transfer Agent									
U72200TG1987PLC007288	XL SOFTECH SYSTEMS LIMITED	3, SAGAR SOCEITY,RD NO.2, BANJARA HILLS, HYDERABAD-5, ANDHRA PRADESH,Telangana,India,500 034										
ix * (a) Whether Annual General Meeting (AGM) held	☒ Yes ☐ No											
(b) If yes, date of AGM (DD/MM/YYYY)	22/07/2026											
(c) Due date of AGM (DD/MM/YYYY)	30/09/2026											
(d) Whether any extension for AGM granted	☐ Yes ☒ No											
(e) If yes, provide the Service Request Number (SRN) of the GNL-1 application form filed for extension												

(f) Extended due date of AGM after grant of extension (DD/MM/YYYY)

(g) Specify the reasons for not holding the same

II PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY

i *Number of business activities

1

S. No.	Main Activity group code	Description of Main Activity group	Business Activity Code	Description of Business Activity	% of turnover of the company
1	C	Manufacturing	20	Manufacture of chemicals and chemical products	100

III PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES (INCLUDING JOINT VENTURES)

i *No. of Companies for which information is to be given

8

S. No.	CIN /FCRN	Other registration number	Name of the company	Holding/ Subsidiary/Associate/Jo int Venture	% of shares held
1	U24299TG2020PTC140342		NACL MULTICHEM PRIVATE LIMITED	Subsidiary	100
2	U24290TG2020PLC140201		NACL SPEC-CHEM LIMITED	Subsidiary	100
3	U20299TS2023PTC172607		NACL AGRI-SOLUTIONS PRIVATE LIMITED	Subsidiary	100
4		150147685	NAGARJUNA AGRICHEM (AUSTRALIA) PTY LTD	Subsidiary	100
5		2019075	NACL INDUSTIRES (NIGERIA) LIMITED	Subsidiary	95
6	U24231TG1995PTC019809		NASENSE LABS PRIVATE LIMITED	Associate	26
7	U24239TG2003PLC041387		KLR PRODUCTS LIMITED	Holding	56.97

8	U73100TG2011PTC076023		LR RESEARCH LABORATORIES PRIVATE LIMITED	Subsidiary	100
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IV SHARE CAPITAL, DEBENTURES AND OTHER SECURITIES OF THE COMPANY

i SHARE CAPITAL

(a) Equity share capital

Particulars	Authorised Capital	Issued capital	Subscribed capital	Paid Up capital
Total number of equity shares	250000000.00	234178330.00	234178330.00	234178330.00
Total amount of equity shares (in rupees)	250000000.00	234178330.00	234178330.00	234178330.00

Number of classes

1

Class of shares	Authorised Capital	Issued capital	Subscribed Capital	Paid Up capital
Equity				
Number of equity shares	250000000	234178330	234178330	234178330
Nominal value per share (in rupees)	1	1	1	1
Total amount of equity shares (in rupees)	250000000	234178330	234178330	234178330

(b) Preference share capital

Particulars	Authorised Capital	Issued capital	Subscribed capital	Paid Up capital
Total number of preference shares	0	0	0	0
Total amount of preference shares (in rupees)	0	0	0	0

Number of classes

0

Class of shares 	Authorised Capital	Issued capital	Subscribed Capital	Paid Up capital
Number of preference shares				
Nominal value per share (in rupees)				
Total amount of preference shares (in rupees)				

(c) Unclassified share capital

Particulars	Authorised Capital
Total amount of unclassified shares	0

(d) Break-up of paid-up share capital

Particulars	Number of shares			Total Nominal Amount	Total Paid-up amount	Total premium
	Physical	DEMAT	Total			
(i) Equity shares						
At the beginning of the year	2336848	198866299	201203147.00	201203147	201203147	
Increase during the year	0.00	32975183.00	32975183.00	32975183.00	32975183.00	2490973346.70
i Public Issues	0	0	0.00	0	0	
ii Rights issue	0	32501851	32501851.00	32501851	32501851	2460390120.7
iii Bonus issue	0	0	0.00	0	0	
iv Private Placement/ Preferential allotment	0	0	0.00	0	0	
v ESOPs	0	473332	473332.00	473332	473332	30583226
vi Sweat equity shares allotted	0	0	0.00	0	0	
vii Conversion of Preference share	0	0	0.00	0	0	
viii Conversion of Debentures	0	0	0.00	0	0	
ix GDRs/ADRs	0	0	0.00	0	0	

Particulars	Number of shares			Total Nominal Amount	Total Paid-up amount	Total premium
x Others, specify NA	0	0	0.00	0	0	
Decrease during the year	0.00	0.00	0.00	0.00	0.00	0
i Buy-back of shares	0	0	0.00	0	0	
ii Shares forfeited	0	0	0.00	0	0	
iii Reduction of share capital	0	0	0.00	0	0	
iv Others, specify NA	0	0	0.00	0	0	
At the end of the year	2336848.00	231841482.00	234178330.00	234178330.00	234178330.00	
(ii) Preference shares						
At the beginning of the year	0	0	0.00	0	0	
Increase during the year	0.00	0.00	0.00	0.00	0.00	0
i Issues of shares	0	0	0.00	0	0	
ii Re-issue of forfeited shares	0	0	0.00	0	0	
iii Others, specify NA	0	0	0.00	0	0	
Decrease during the year	0.00	0.00	0.00	0.00	0.00	0
i Redemption of shares	0	0	0.00	0	0	
ii Shares forfeited	0	0	0.00	0	0	
iii Reduction of share capital	0	0	0.00	0	0	
iv Others, specify NA	0	0	0.00	0	0	
At the end of the year	0.00	0.00	0.00	0.00	0.00	

ISIN of the equity shares of the company

INE295D01020

ii Details of stock split/consolidation during the year (for each class of shares)

0

Class of shares		
Before split / Consolidation		
	Number of shares	
	Face value per share	
After split / consolidation		
	Number of shares	
	Face value per share	

iii Details of shares/Debentures Transfers since closure date of last financial year (or in the case of the first return at any time since the incorporation of the company)

☒ Nil

Number of transfers

Attachments:

1. Details of shares/Debentures Transfers

iv Debentures (Outstanding as at the end of financial year)

(a) Non-convertible debentures

*Number of classes

0

Classes of non-convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Total			

Classes of non-convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Total				

(b) Partly convertible debentures

*Number of classes

0

Classes of partly convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Total			

Classes of partly convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Total				

(c) Fully convertible debentures

*Number of classes

0

Classes of fully convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Total			

Classes of fully convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Total				

(d) Summary of Indebtedness

Particulars	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Non-convertible debentures	0.00	0.00	0.00	0.00
Partly convertible debentures	0.00	0.00	0.00	0.00
Fully convertible debentures	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00

v Securities (other than shares and debentures)

0

Type of Securities	Number of Securities	Nominal Value of each Unit	Total Nominal Value	Paid up Value of each Unit	Total Paid up Value
Total					

V Turnover and net worth of the company (as defined in the Companies Act, 2013)

i *Turnover

15072100000

ii * Net worth of the Company

7354000000

VI SHARE HOLDING PATTERN

A Promoters

S. No	Category	Equity		Preference	
		Number of shares	Percentage	Number of shares	Percentage
1	Individual/Hindu Undivided Family				
	(i) Indian	5083	0.00	0	0.00
	(ii) Non-resident Indian (NRI)	0	0.00	0	0.00

	(iii) Foreign national (other than NRI)	0	0.00	0	0.00
2	Government				
	(i) Central Government	0	0.00	0	0.00
	(ii) State Government	0	0.00	0	0.00
	(iii) Government companies	0	0.00	0	0.00
3	Insurance companies	0	0.00	0	0.00
4	Banks	0	0.00	0	0.00
5	Financial institutions	0	0.00	0	0.00
6	Foreign institutional investors	0	0.00	0	0.00
7	Mutual funds	0	0.00	0	0.00
8	Venture capital	0	0.00	0	0.00
9	Body corporate (not mentioned above)	125750545	53.70	0	0.00
10	Others 	0	0.00	0	0.00
	Total	125755628.00	53.7	0.00	0

Total number of shareholders (promoters)

9

B Public/Other than promoters

S. No	Category	Equity		Preference	
		Number of shares	Percentage	Number of shares	Percentage
1	Individual/Hindu Undivided Family				
	(i) Indian	53936258	23.03	0	0.00
	(ii) Non-resident Indian (NRI)	15461327	6.60	0	0.00

	(iii) Foreign national (other than NRI)	0	0.00	0	0.00
2	Government				
	(i) Central Government	0	0.00	0	0.00
	(ii) State Government	0	0.00	0	0.00
	(iii) Government companies	0	0.00	0	0.00
3	Insurance companies	0	0.00	0	0.00
4	Banks	0	0.00	0	0.00
5	Financial institutions	0	0.00	0	0.00
6	Foreign institutional investors	116286	0.05	0	0.00
7	Mutual funds	250	0.00	0	0.00
8	Venture capital	3410048	1.46	0	0.00
9	Body corporate (not mentioned above)	30701659	13.11	0	0.00
10	Others	4796874	2.05	0	0.00
	HUF+IEPF+CL +TRUST				
	Total	108422702.00	46.3	0.00	0

Total number of shareholders (other than promoters)

48874

Total number of shareholders (Promoters + Public/Other than promoters)

48883.00

Breakup of total number of shareholders (Promoters + Other than promoters)

Sl.No	Category	
1	Individual - Female	11981
2	Individual - Male	28593
3	Individual - Transgender	0
4	Other than individuals	8309
	Total	48883.00

C Details of Foreign institutional investors' (FIIs) holding shares of the company

4

Name of the FII	Address	Date of Incorporation	Country of Incorporation	Number of shares held	% of shares held
RED BAY LTD	DEUTSCHE BANK AG, DB HOUSE, HAZARIMAL SOMANI MARG, POST BOX NO. 1142, FORT, MUMBAI 400001	13/04/2022	India	79031	0.034
ARES DIVERSIFIED	ICICI BANK LTD, EMPIRE COMPLEX 1ST FLOOR SMS DEPT, 414 S B MARG LOWER PAREL WEST, MUMBAI 400013	12/07/2017	India	32384	0.014
MORGAN VICTOR GOURIA, EVET MARINA GOURIA,	92 E OLD KHAR, 33RD ROAD KHAR WEST, MUMBAI, 400052	21/11/1992	India	3787	0.002
CITADEL SECURITIES INDIA MARKETS PVT LTD	SUITE 04B 112, FLOOR 4 WEWORK TWO HORIZON CENTRE, GOLF COURSE ROAD DLF CITY PHASE 5, GURUGRAM, 122002	15/10/2020	India	1084	0.001

VII NUMBER OF PROMOTERS, MEMBERS, DEBENTURE HOLDERS**[Details of Promoters, Members (other than promoters), Debenture holders]**

Details	At the beginning of the year	At the end of the year
Promoters	3	9
Members (other than promoters)	33426	48874
Debenture holders	0	0

VIII DETAILS OF DIRECTORS AND KEY MANAGERIAL PERSONNEL**A Composition of Board of Directors**

Category	Number of directors at the beginning of the year		Number of directors at the end of the year		Percentage of shares held by directors as at the end of year	
	Executive	Non-executive	Executive	Non-executive	Executive	Non-executive
A Promoter	0	1	0	1	0	0

B Non-Promoter	1	7	1	5	0.00	0.00
i Non-Independent	1	1	1	1	0	0
ii Independent	0	6	0	4	0	0
C Nominee Directors representing	0	2	0	0	0.00	0.00
i. Banks and FIs	0	0	0	0	0	0
ii Investing institutions	0	0	0	0	0	0
iii Government	0	0	0	0	0	0
iv Small share holders	0	0	0	0	0	0
v Others	0	2	0	0	0	0
Total	1	10	1	6	0.00	0.00

*Number of Directors and Key managerial personnel (who is not director) as on the financial year end date

10

B (i) Details of directors and Key managerial personnel as on the closure of financial year

Name	DIN/PAN	Designation	Number of equity shares held	Date of cessation (after closure of financial year : If any) (DD/MM/YYYY)
ALAGAPPAN ARUN	00291361	Director	0	
RAGHURAM DEVARAKONDA	09749805	Managing Director	0	
SANKARASUBRAMANIAN	01592772	Director	0	
SURESH SUBRAMANIAN	02070440	Director	0	
RAGHAVENDRA RAO BALAKRISHNA	08508501	Director	0	
LAKSHMI KANTAM MANNEPALLI	07831607	Director	0	
SANJIV LAL	08376952	Director	0	
RAGHURAM DEVARAKONDA	09749805	CEO	0	
NAGARAJAN SHANKAR	APGPS7558N	CFO	0	
SUBUDHI SATISH KUMAR	AQLPS2002H	Company Secretary	31753	04/05/2026

B (ii) *Particulars of change in director(s) and Key managerial personnel during the year

20

Name	DIN/PAN	Designation at the beginning / during the financial year	Date of appointment/ change in designation/ cessation (DD/MM/YYYY)	Nature of change (Appointment/ Change in designation/ Cessation)
ALAGAPPAN ARUN	00291361	Additional Director	10/10/2025	Appointment
RAGHURAM DEVARAKONDA	09749805	Additional Director	08/08/2025	Appointment
SANKARASUBRAMANIAN	01592772	Additional Director	08/08/2025	Appointment
SURESH SUBRAMANIAN	02070440	Additional Director	08/08/2025	Appointment
RAGHAVENDRA RAO BALAKRISHNA	08508501	Additional Director	08/08/2025	Appointment
SANJIV LAL	08376952	Additional Director	08/08/2025	Appointment
ALAGAPPAN ARUN	00291361	Director	30/11/2025	Change in designation
RAGHURAM DEVARAKONDA	09749805	Managing Director	17/09/2025	Change in designation
RAGHURAM DEVARAKONDA	09749805	CEO	17/09/2025	Change in designation
SANKARASUBRAMANIAN	01592772	Director	17/09/2025	Change in designation
SURESH SUBRAMANIAN	02070440	Director	17/09/2025	Change in designation
RAGHAVENDRA RAO BALAKRISHNA	08508501	Director	17/09/2025	Change in designation
SANJIV LAL	08376952	Director	17/09/2025	Change in designation
NATARAJAN SRINIVASAN	00123338	Additional Director	08/08/2025	Appointment
NATARAJAN SRINIVASAN	00123338	Director	17/09/2025	Change in designation
NATARAJAN SRINIVASAN	00123338	Director	14/10/2025	Cessation
ANISH T MATHEW	ALFPM3661H	CFO	01/12/2025	Cessation
NAGARAJAN SHANKAR	APGPS7558N	CFO	01/12/2025	Appointment
KANUMURU LAKSHMI RAJU	00545776	Director	08/08/2025	Cessation
SUDHAKAR KUDVA	02410695	Director	08/08/2025	Cessation

IX MEETINGS OF MEMBERS/CLASS OF MEMBERS/ BOARD/COMMITTEES OF THE BOARD OF DIRECTORS**A MEMBERS/CLASS /REQUISITIONED/NCLT/COURT CONVENED MEETINGS**

*Number of meetings held

4

Type of meeting	Date of meeting (DD/MM/YYYY)	Total Number of Members entitled to attend meeting	Attendance	
			Number of members attended	% of total shareholding
Postal Ballot	08/06/2025	34859	155	57.71
Postal Ballot	17/09/2025	43381	260	72.76
Annual General Meeting	19/09/2025	44879	152	57.02
Postal Ballot	30/11/2025	47640	185	78.93

B BOARD MEETINGS

*Number of meetings held

8

S.No	Date of meeting (DD/MM/YYYY)	Total Number of directors as on the date of meeting	Attendance	
			Number of directors attended	% of attendance
1	28/05/2025	11	10	90.91
2	28/07/2025	11	10	90.91
3	07/08/2025	11	11	100
4	08/08/2025	17	17	100
5	24/10/2025	7	7	100
6	01/12/2025	7	7	100
7	29/01/2026	7	7	100
8	25/03/2026	7	7	100

C COMMITTEE MEETINGS

Number of meetings held

24

S.No	Type of meeting	Date of meeting (DD/MM/YYYY)	Total Number of Members as on the date of meeting	Attendance	
				Number of members attended	% of attendance
1	Audit Committee	27/05/2025	3	3	100
2	Audit Committee	28/05/2025	3	3	100
3	Audit Committee	28/07/2025	3	3	100
4	Audit Committee	07/08/2025	3	3	100
5	Audit Committee	08/08/2025	3	3	100
6	Audit Committee	24/10/2025	3	3	100
7	Audit Committee	01/12/2025	3	3	100
8	Audit Committee	28/01/2026	3	3	100
9	Audit Committee	25/03/2026	3	3	100
10	Nomination and Remuneration Committee	11/07/2025	3	3	100
11	Nomination and Remuneration Committee	08/08/2025	3	3	100
12	Nomination and Remuneration Committee	08/08/2025	3	3	100
13	Nomination and Remuneration Committee	24/10/2025	3	3	100
14	Nomination and Remuneration Committee	01/12/2025	3	3	100
15	Nomination and Remuneration Committee	25/03/2026	3	3	100
16	Stakeholders Relationship Committee	25/03/2026	3	3	100
17	Risk Management Committee	16/04/2025	3	3	100
18	Risk Management Committee	26/05/2025	3	3	100

19	Risk Management Committee	15/12/2025	3	3	100
20	Corporate Social Responsibility Committee	26/05/2025	4	3	75
21	Banking Committee	09/05/2025	4	4	100
22	Banking Committee	28/05/2025	4	4	100
23	Banking Committee	06/11/2025	3	3	100
24	Banking Committee	18/12/2025	3	3	100

D ATTENDANCE OF DIRECTORS

S. No	Name of the Director	Board Meetings			Committee Meetings			Whether attended AGM held on
		Number of Meetings which director was entitled to attend	Number of Meetings attended	% of attendance	Number of Meetings which director was entitled to attend	Number of Meetings attended	% of attendance	
								22/07/2026 (Y/N/NA)
1	ALAGAPPAN ARUN	4	4	100	5	5	100	Yes
2	RAGHURAM DEVARAKONDA	5	5	100	9	9	100	Yes
3	O. SANKARASUBRAMANIAN	5	5	100	3	3	100	Yes
4	SURESH SUBRAMANIAN	5	5	100	9	9	100	Yes
5	RAGHAVENDRA RAO BALAKRISHNA	5	5	100	10	10	100	Yes
6	LAKSHMI KANTAM MANNEPALLI	8	8	100	1	1	100	Yes
7	SANJIV LAL	5	5	100	1	1	100	Yes

X REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

☐ Nil

A *Number of Managing Director, Whole-time Directors and/or Manager whose remuneration details to be entered

1

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
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1	Raghuram Devarakonda	Managing Director	21900000	0	0	0	21900000.00
	Total		21900000.00	0.00	0.00	0.00	21900000.00

B *Number of CEO, CFO and Company secretary whose remuneration details to be entered

2

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
1	Satish Kumar Subudhi	Company Secretary	7100000	0	0	0	7100000.00
2	Nagarajan Shankar	CFO	4200000	0	0	0	4200000.00
	Total		11300000.00	0.00	0.00	0.00	11300000.00

C *Number of other directors whose remuneration details to be entered

4

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
1	SURESH SUBRAMANIAN	Director	0	161643	0	705000	866643.00
2	RAGHAVENDRA RAO BALAKRISHNA	Director	0	161643	0	655000	816643.00
3	LAKSHMI KANTAM MANNEPALLI	Director	0	250000	0	405000	655000.00
4	SANJIV LAL	Director	0	161643	0	275000	436643.00
	Total		0.00	734929.00	0.00	2040000.00	2774929.00

XI MATTERS RELATED TO CERTIFICATION OF COMPLIANCES AND DISCLOSURES

A *Whether the company has made compliances and disclosures in respect of applicable provisions of the Companies Act, 2013 during the year

☐ Yes

☒ No

B If No, give reasons/observations

The Company has delayed the filing of IEPF-4 for the financial years 2016-17 and 2017-18.

XII PENALTY AND PUNISHMENT – DETAILS THEREOF

A *DETAILS OF PENALTIES / PUNISHMENT IMPOSED ON COMPANY/
DIRECTORS/OFFICERS

☒ Nil

Name of the company/ directors/ officers	Name of the court/ concerned Authority	Date of Order (DD/MM/YYYY)	Name of the Act and section under which penalised / punished	Details of penalty/ punishment	Details of appeal (if any) including present status

B *DETAILS OF COMPOUNDING OF OFFENCES

☒ Nil

Name of the company/ directors/ officers	Name of the court/ concerned Authority	Date of Order (DD/MM/YYYY)	Name of the Act and section under which offence committed	Particulars of offence	Amount of compounding (in rupees)

XIII Details of Shareholder / Debenture holder

Number of shareholder/ debenture holder

48883

XIV Attachments

(a) List of share holders, debenture holders

Details of Shareholder or
Debenture holder.xlsm

(b) Optional Attachment(s), if any

Clarification Letter.pdf
Particulars of change in
director.pdf
NACL -MGT-8 2025-26- PCS.pdf

XV COMPLIANCE OF SUB-SECTION (2) OF SECTION 92, IN CASE OF LISTED COMPANIES

In case of a listed company or a company having paid up share capital of Ten Crore rupees or more or turnover of Fifty Crore rupees or more, details of company secretary in whole time practice certifying the annual return in Form MGT-8.

I/We certify that:

- (a) The return states the facts, as they stood on the date of the closure of the financial year aforesaid correctly and adequately.
- (b) Unless otherwise expressly stated to the contrary elsewhere in this return, the Company has complied with applicable provisions of the Act during the financial year.
- (c) The company has not, since the date of the closure of the last financial year with reference to which the last return was submitted or in the case of a first return since the date of incorporation of the company, issued any invitation to the public to subscribe for any securities of the company.
- (d) Where the annual return discloses the fact that the number of members, (except in case of one person company), of the company exceeds two hundred, the excess consists wholly of persons who under second proviso to clause (ii) of sub-section (68) of section 2 of the Act are not to be included in reckoning the number of two hundred.

I/ We have examined the registers, records and books and papers of NACL Industries Limited as required to be maintained under the Companies Act, 2013 (the Act) and the rules made thereunder for the financial year ended on (DD/MM/YYYY) 31/03/2026

In my/ our opinion and to the best of my information and according to the examinations carried out by me/ us and explanations furnished to me/ us by the company, its officers and agents, I/ we certify that:

A The Annual Return states the facts as at the close of the aforesaid financial year correctly and adequately.

B During the aforesaid financial year the Company has complied with provisions of the Act & Rules made there under in respect of:

- 1 its status under the Act;
- 2 maintenance of registers/records & making entries therein within the time prescribed therefor;
- 3 filing of forms and returns as stated in the annual return, with the Registrar of Companies, Regional Director, Central Government, the Tribunal, Court or other authorities within/beyond the prescribed time;
- 4 calling/ convening/ holding meetings of Board of Directors or its committees, if any, and the meetings of the members of the company on due dates as stated in the annual return in respect of which meetings, proper notices were given and the proceedings including the circular resolutions and resolutions passed by postal ballot, if any, have been properly recorded in the Minute Book/registers maintained for the purpose and the same have been signed;
- 5 closure of Register of Members / Security holders, as the case may be.
- 6 advances/loans to its directors and/or persons or firms or companies referred in section 185 of the Act;
- 7 contracts/arrangements with related parties as specified in section 188 of the Act;
- 8 issue or allotment or transfer or transmission or buy back of securities/ redemption of preference shares or debentures/ alteration or reduction of share capital/ conversion of shares/ securities and issue of security certificates in all instances;
- 9 keeping in abeyance the rights to dividend, rights shares and bonus shares pending registration of transfer of shares in compliance with the provisions of the Act
- 10 declaration/ payment of dividend; transfer of unpaid/ unclaimed dividend/other amounts as applicable to the Investor Education and Protection Fund in accordance with section 125 of the Act;
- 11 signing of audited financial statement as per the provisions of section 134 of the Act and report of directors is as per sub - sections (3), (4) and (5) thereof;
- 12 constitution/ appointment/ re-appointments/ retirement/ filling up casual vacancies/ disclosures of the Directors, Key Managerial Personnel and the remuneration paid to them;
- 13 appointment/ reappointment/ filling up casual vacancies of auditors as per the provisions of section 139 of the Act;
- 14 approvals required to be taken from the Central Government, Tribunal, Regional Director, Registrar, Court or such other authorities under the various provisions of the Act;
- 15 acceptance/ renewal/ repayment of deposits;
- 16 borrowings from its directors, members, public financial institutions, banks and others and creation/ modification/ satisfaction of charges in that respect, wherever applicable;
- 17 loans and investments or guarantees given or providing of securities to other bodies corporate or persons falling under the provisions of section 186 of the Act ;

18 alteration of the provisions of the Memorandum and/ or Articles of Association of the Company;

To be digitally signed by

R
Sridharan
Digitally signed by
R. Sridharan
Date: 2026.09.04
18:23:04 +05'30'

Name

R. SRIDHARAN

Date (DD/MM/YYYY)

03/09/2026

Place

Chennai

Whether associate or fellow:

☐ Associate ☒ Fellow

Certificate of practice number

3*3*

XVI Declaration under Rule 9(4) of the Companies (Management and Administration) Rules, 2014

*(a) DIN/PAN/Membership number of Designated Person

4607

*(b) Name of the Designated Person

RAJESH MUKHIJA

Declaration

I am authorised by the Board of Directors of the Company vide resolution number* 10 dated*
(DD/MM/YYYY) 01/12/2025 to sign this form and declare that all the requirements of Companies Act, 2013

and the rules made thereunder in respect of the subject matter of this form and matters incidental thereto have been complied with. I further declare that:

1 Whatever is stated in this form and in the attachments thereto is true, correct and complete and no information material to the subject matter of this form has been suppressed or concealed and is as per the original records maintained by the company.

2 All the required attachments have been completely and legibly attached to this form.

*To be digitally signed by

RAGHURAM
DEVARAKO
NDA
Digitally signed by
RAGHURAM
DEVARAKONDA
Date: 2026.09.04
17:54:54 +05'30'

*Designation

(Director /Liquidator/ Interim Resolution Professional (IRP)/Resolution Professional (RP))

Director

*DIN of the Director; or PAN of the Interim Resolution Professional (IRP) or Resolution Professional (RP) or Liquidator

0*7*9*0*

***To be digitally signed by**

Digitally signed by
RAJESH
MUKHIJA
Date: 2026.09.04
17:55:47 +05'30'

☒ Company Secretary ☐ Company secretary in practice

***Whether associate or fellow:**

☐ Associate ☒ Fellow

Membership number

4*0*

Certificate of practice number

Note: Attention is drawn to provisions of Section 448 and 449 of the Companies Act, 2013 which provide for punishment for false statement / certificate and punishment for false evidence respectively.

For office use only:

eForm Service request number (SRN)

AC5729771

eForm filing date (DD/MM/YYYY)

04/09/2026

This eForm has been taken on file maintained by the Registrar of Companies through electronic mode and on the basis of statement of correctness given by the company